



# ARSD College, University of Delhi

## Model Course Handout/Lesson Plan

Course Name : B.Com. (Prog.)						
Semester	Course Code	Course Title	Lecture (L)	Tutorial (T)	Practical (P)	Credit (C)
VI	BC 6.1(C)	Management Accounting	5	1		6
Teacher/Instructor(s)		Dr. NIDHI BANSAL				
Session		2022-23				

### Course Objective:

The objective of the course is to impart the students, knowledge about the use of financial, cost and other data for the purpose of managerial planning, control and decision making.

### Course Learning Outcomes:

*After completing the course, the student shall be able to:*

- Understand the rules and the broader procedural aspects involved in different types of companies covering the Companies Act 2013.
- Comprehend and appropriately use the basic legal documents essential for operations and management of company.
- Distinguish between varied company processes, meetings and decisions.
- Know the framework of dividend distribution and role of auditors in a company.
- Understand and evaluate working of depositories and their functions for working in stock market.

### Lesson Plan:

Unit No.	Learning Objective	Lecture No.	Topics to be covered
1.	<b>Introduction</b>	1 & 2	Meaning, Objectives, Nature and Scope of management accounting,
		3	Difference between cost accounting and management accounting,
		4&5	Cost control and Cost reduction
		6	Cost management
2.	<b>Budgetary</b>	7 & 8	Budgeting and Budgetary Control: Concept of budget, budgeting

	<b>Control</b>		and budgetary control,
		9	Objectives, merits, and limitations of Budgets.
		10,	Budget administration.
		11 &12	Functional budgets
		13, 14 &15	Fixed and flexible budgets.
		16	Zero base budgeting. Programme and performance budgeting.
3.	<b>Standard Costing</b>	17 &18	Standard Costing and Variance Analysis: Meaning of standard cost and standard costing, advantages, limitations and applications.
		19,20 &21	Variance Analysis – material
		22,23 &24	Labour Variance
		25&26	Overheads and sales variances.
		27	Disposition of Variances,
		28	Control Ratios
4.	<b>Marginal Costing</b>	29 &30	Absorption versus Variable Costing: Distinctive features and income determination.
		31,32, 33 &34	Cost-VolumeProfit Analysis,
		35 &36	Profit / Volume ratio.
		37	Break-even analysis-algebraic and graphic methods.
		38	Angle of incidence, margin of safety,
		39	Key factor,
40	determination of cost indifference point.		
5.	<b>Decision Making</b>	41 &42	Steps in Decision Making Process, Concept of Relevant Costs and Benefits,
		43,44 &45	Various short term decision making situations – profitable product mix,
		46, 47 &48	Acceptance or Rejection of special/ export offers,

		49 & 50	Make or buy,
		51,52 &53	Addition or Elimination of a product line,
		54 &55	Sell or process further,
		56 &57	Operate or shut down
		58 &59	Pricing Decisions: Major factors influencing pricing decisions,
		60	Various methods of pricing
6.	<b>Contemporary Issues</b>	61	Responsibility Accounting: Concept, Significance,
		62 &63	Different Responsibility Centres,
		64	Divisional Performance Measurement: Financial and Non-Financial measures.
		65	Transfer Pricing

**Evaluation Scheme:**

No.	Component	Duration	Marks
1.	Internal Assessment		<b>25</b>
	• Quiz		
	• Class Test		
	• Attendance		
	• Assignment		
2.	End Semester Examination	<b>3 Hr</b>	<b>75</b>

<b>Details of the Course</b>		
Unit	Contents	Contact Hours
1	Meaning, Objectives, Nature and Scope of management accounting, Difference between cost accounting and management accounting, Cost control and Cost reduction, Cost management	06
2	Budgeting and Budgetary Control: Concept of budget, budgeting and budgetary control, objectives, merits, and limitations. Budget administration. Functional budgets. Fixed and flexible budgets. Zero base budgeting. Programme and performance budgeting.	10
3	Standard Costing and Variance Analysis: Meaning of standard cost and standard costing, advantages, limitations and applications. Variance	12

	Analysis – material, labour, overheads and sales variances. Disposition of Variances, Control Ratios	
4	Absorption versus Variable Costing: Distinctive features and income determination. Cost-Volume-Profit Analysis, Profit / Volume ratio. Break-even analysis-algebraic and graphic methods. Angle of incidence, margin of safety, Key factor, determination of cost indifference point.	12
5	Steps in Decision Making Process, Concept of Relevant Costs and Benefits, Various short term decision making situations – profitable product mix, Acceptance or Rejection of special/ export offers, Make or buy, Addition or Elimination of a product line, sell or process further, operate or shut down. Pricing Decisions: Major factors influencing pricing decisions, various methods of pricing	20
6	Responsibility Accounting: Concept, Significance, Different Responsibility Centres, Divisional Performance Measurement: Financial and Non-Financial measures. Transfer Pricing	05
	<b>Total</b>	<b>65</b>

**Suggested Books:**

Sl. No.	Name of Authors/Books/Publishers	
1	Charles T. Horngren, Gary L. Sundem, Dave Burgstahler, Jeff O. Schatzberg. Introduction to Management Accounting , Pearson Education.	
2	Anthony A. Atkinson, Robert S. Kaplan, Ella Mae Matsumura, S. Mark Young. Management Accounting. Dorling Kindersley(India) Pvt. Ltd.	
3	Singh, Surender. Management Accounting, Scholar Tech Press, New Delhi.	
4	Arora, M.N. Management Accounting . Vikas Publishing House, New Delhi.	
5	Maheshwari, S.N. and S.N. Mittal. Management Accounting. Shree Mahavir Book Depot, New Delhi	
6	Goel, Rajiv, Management Accounting. International Book House	

**Mode of Evaluation:**

**Internal Assessment / End Semester Exam**